

Question:		Answer:
1	“Commercial negotiations, led by Teesworks Ltd, are ongoing across multiple areas of the (Foundry) site” What percentage of land in the Foundry zone has been remediated?	
2	“Work has recently commenced to remove the large mudstone stockpile from the designated TV ERF site (at Dorman Point)” Where will this stockpile be moved to?	
3	“A review of the business rates income, supported by external advisors has identified a further £4.689m business rates income that is awaiting Valuation Office confirmation” Why has this income been included in forecast income if it hasn’t been confirmed by the Valuation Office?	
4	“Deferral of capital projects - Disposal of legacy waste arisings stockpiled £1.100m, Disposal of onshore dredgings £1.000m.” Where are the legacy waste and onshore dredgings currently stored?	
5	How can the STDC have £98.3 million of headroom but only have the borrowing capability of £350 million but are projected to borrow £404.9 million by March 2026?	
6	Could you explain how the Capital Financing Requirement in the June 2025 Treasury Management Strategy came to be understated by more than £200m?	
7	Why was STDC holding millions of pounds in cash without investing it overnight in line with its Treasury Management Strategy?	
8	Why was TVCA operating STDC’s treasury management without a formal agreement?	
9	This is a very candid report, treasury failures like this don’t happen by accident. What this report admits is <ul style="list-style-type: none"> • Borrowing limits were not set • CFR was wrong by £216m 	

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	<ul style="list-style-type: none"> • Interest and MRP were not accrued • Cash wasn't invested • TVCA was running treasury without a contract. <p>Why did the Treasury Management Strategy approved by the STDC Board in June 2025 omit the legally required Authorised Limit and Operational Boundary for external borrowing?</p>	
10	Who had the delegated authority to allow STDC's external borrowing to reach £397.87m by 30 September 2025 when no borrowing limits had been approved by the Board?	
11	When STDC discovered that its Treasury Management Strategy was non-compliant with the CIPFA Prudential Code, was this formally reported outside the Corporation?	
12	"Design work is progressing on a new security gatehouse" Has this work been delayed by plans to relocate the entrance roundabout?	
13	"Land Adjacent to SeAH – Discussions continue with several potential tenants, primarily linked to offshore wind projects" What percentage of land in the South Bank zone has been remediated?	
14	"EOS – In the final stages of legal agreements; planning permission has been granted" When this project was announced in May 2025, it was proposed to be built in the Long Acres zone. When was the project transferred to Lackenby?	
15	"Activity at the Quay continues to show strong growth. Notably, following Orsted's lease of land behind the quay". How many acres of land did Orsted lease?	
16	How much is the lease per acre of land?	

	Question:	Answer:
17	How much of that revenue does STDC receive?	